







Transportation Engineering and Safety Conference

December 13, 2019













Introductions and Agenda

- Overview and Systems Engineering Process
- Feasibility Study
- Concept of Operations
- System Requirements and
 Business Plan



Next Steps and Schedule











Overview

- High-speed test track and transportation facility for research, testing, and training
- Designed to accelerate innovation in the areas of:
 - Safety testing and training for traffic incident management (TIM), work zones, railways and crossings, and aircraft;
 - Connected and autonomous vehicle (CAV) testing; and
 - Tolling and intelligent transportation systems (ITS) technology testing.









Overview

- Targets private and public-sector end-users to form a collaborative environment that drives emerging innovation from four sectors:
 - Public Sector Testing and Training
 - Private Sector Testing and Research
 - Voluntary Sector Training
 - Academic Sector Testing and Research
- Spearheaded and lead by a partnership between the PA Turnpike Commission, PennDOT, and Penn State University







Systems Engineering Process (SEP)





Feasibility Study

- Partially Funded by the PA Turnpike Commission and PA State Transportation Innovation Commission (STIC)
- Conducted between
 January 2017 August 2018
- Defined Purpose and Need, and preliminary operations model and concept plan
- Formalized partnership between PennDOT, PA Turnpike and Penn State











Site Location Analysis









U.S. Department of Transportation Federal Highway Administration



PennState





Feasibility Study Findings

- ~110 acre site, 1.5 mile track
- Multimodal demand
- Research, education, training demand
- Defined grant opportunities
- Preliminary cost estimates
 - ~\$22.1 million for track
 - ~\$1.3 million land
 - ~\$10 million academic building
 - ~\$7.1 million funding gap















What is a Concept of Operations?

	WHAT	 What are the known elements and the high- level capabilities of the system? 	
	WHERE	 What are the geographical and physical extents of the system? 	
	WHEN	 What is the time sequence of activities that will be performed? 	
	HOW	 What resources do we need to design, build, or retrofit the system? 	
	WHO	 Who are the stakeholders involved with the system? 	
	WHY	 What does your organization lack that the system will provide? 	
pennsylvania DEPARTMENT OF TRANSPORTATION	U.S. Department of Transportation Federal Highway Administrat		



Concept of Operations (ConOps)

- November 5, 2018 ConOps Workshop – Harrisburg, PA
- 80 stakeholder participants:
 - Traffic Incident Management & Work Zone Safety
 - > ITS/Tolling
 - Connected and Autonomous vehicles (CAV)
 - Commercial and Transit vehicles
 - Crossing Safety (Rail, Bicycle, Pedestrian)
 - Aviation, UAV, Simulator















Proposed ConOps Document Outline

- 1. Scope
- 2. User-Oriented Operational Description
- 3. Operational Needs
- 4. System Overview
- 5. Operational Environment
- 6. Support Environment
- 7. Operational Scenarios

1 SCC	DPE5			
1.1	Purpose			
1.2	AREAS OF FOCUS			
1.3	FUNDING PARTNERS			
1.4	STAKEHOLDERS			
2 USER-ORIENTED OPERATIONAL DESCRIPTION				
2.1	PUBLIC/PRIVATE SECTOR			
2.2	ACADEMIC RESEARCH			
2.3	PRIVATE SECTOR RESEARCH AND TESTING			
3 OPERATIONAL NEEDS				
3.1	Vision			
3.2	Mission			
3.3	GOALS			
4 SYS	TEM OVERVIEW			
4.1	BACKGROUND, OBJECTIVES, AND SCOPE			
4.1.	1 Tolling and ITS Technology Testing			
4.1.	2 Safety Testing and Training			
4.1.	3 Connected and Autonomous Vehicle Technology Testing			
4.2	DESCRIPTION OF THE PROPOSED FACILITY			
4.2.	1 Traffic Incident Management			
4.2.	2 Test Loop			
4.2.	3 Intersection Testing			
4.2.	4 Other Testing Capabilities			
5 OPERATIONAL ENVIRONMENT				
5.1 TEST TRACK				
5.1.	1 Facilities			
5.1.	2 Equipment			
5.1.	3 Personnel			
6 SUI	PPORT ENVIRONMENT 17			
6.1	PENN STATE UNIVERSITY			
6.2	ACADEMIC RESEARCH AND TRAINING FACILITY			
7 OP	ERATIONAL SCENARIOS 18			
7.1	TIM Use Cases			
7.2	OTHER USE CASES			
7.3	EXISTING PENN STATE TRACK USE CASES			
8 APPENDIX A				
9 ACRONYMS LIST				









User Needs



 TIM & Work Zone Safety Law Enforcement Fire and Rescue Towing Roadside Maintenance 	 ITS and Tolling Tolling Traffic Signals and Arterial O&M Camera/DMS Technology Communications/IT TMC and Data Analytics 	 Connected and Automated Vehicles Freeway and Highway System Components Signalized and Unsignalized Intersections Non-Motorized Transportation Modes Digital Infrastructure Product Testing and Development AV Shuttles
Commercial and Transit Vehicles Transit Operations Truck Platooning Truck Parking Freight Movement Training 	Crossing Safety • Railroad • Bicycle • Pedestrian	 Aviation and UAV Aviation Rescue and Simulator UAV Airport Facility Maintenance Helicopter Landing Zone









www.PennSTART.org















System Requirements and Business Plan











PennSTART Facility Elements

pennsylvania

DEPARTMENT OF TRANSPORTATION







Types of Requirements

Requirements govern what, how well, and under what conditions a product will achieve a given purpose.

- Functional (FN) What
- Performance (PR) How Well
- Non-Functional (NF) Under What Conditions
 - Physical (PY)
 - Availability and Recovery (AR)
 - Maintainability (MT)
 - Storage and Transport (ST)
 - Disposal (DP)











General Requirements - Track

- Track lighting individual controllable
- Designed to applicable local, state, and national standards
- Installed field devices
 - RSE (DSRC coverage)
 - Intersections signals/controllers
- Communication throughout the facility
 - ➢ Fiber
 - Wireless Wide Area Network
- Back-up Power
- Fenced and Gated Facility
- 24/7 monitoring











General Requirements – Academic Building

- Potential LEED Certified
- Designed to applicable local, state, and national standards
- Building Components
 - Front desk
 - Classrooms
 - ➢ Restrooms
 - Coatroom
 - > Server area
 - > Storage area
 - Mini-TMC
- Indoor and outdoor cameras











Business Plan Outline

- Introduction
- Market Needs and Services Provided
- Business Model
- Implementation Strategy
- Project Funding
- Partnership Opportunities











Market Needs and Service Provided



Business Model - Value Propositions

- Location/Accessibility
- Convenience/Usability
- Design/Features
- Customization
- Newness
- Cost Reduction
- Risk Reduction
- Price Competitiveness
- Multiple Focus Areas

- PSU/PennDOT/Turnpike
- Type of Uses
 - ≻ R&D
 - Education
 - Training (Technology Transfer)









Business Model – Key Activities

- Plan for Operations and Maintenance
 - Day-to-day Planning
 - Continuous Improvement

Operate the facility

- Organize leases
- Schedule
- Move stuff
- Maintain the Facility
 - Cleanup; lawn mowing; snow plowing
 - > security
- Marketing/Sales











Business Model – Key Staffing

- CEO/Test Track Manager
- CTO/Office Manager
- Finance Director
- Safety Officer
- On-Site Technical (2)
- Administrative Support
- Building Maintenance (0.5)
- On-Site Security (5)
- Physical Plant Support











Business Model – Cost

- Planning/Design PennDOT/PA Turnpike
- Construction
 - Phase 1
 - ✓ Track, in-field facilities
 - o Total estimate \$23.4 M
 - Total commitments to date \$16.3 M
 - Gap \$7.1 M (Grants, Sponsorships, others?)
 - ✓ Phase 2 (Future)
 - Academic building \$10 M
 - Aircraft rescue and firefighting simulation \$3.5 M
 - o Grants, Sponsorships/Others

O&M

- Usage Fee
- Advertising/Sponsorship
- R&D (Over head)













Partnership Opportunities

- Strategic Alliances (with non-competitors)
- Cooperative (with competitors)
- Joint Ventures (new businesses being formed)
- Buyer-Supplier (assuring reliable supplies)
- Industry partners
- R&D partners











Next Steps

- Current Systems Engineering Phase:
 - System Requirements Gathering
 - Business Plan Development
 - > May 16, 2019 Workshop
 - Estimated Completion: Fall 2019
- Future System Engineering Phases:
 - Engineering and Design
 - Construction
 - Initiate Operations and Maintenance
 - Perform Changes and Upgrades







Schedule





- "Struck by" Deaths
- 109 Law Enforcement
 - 70 PennDOT
 - 40 PA Turnpike
 - 21 Fire and Rescue
 - 15 Towing & Recovery
 - 3 EMS

















Questions/Comments

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